

Wake County Public School System
Q&A from Board of Education - Superintendent's 2010-11 Proposed Budget
April 6, 2010

Q1. Can you estimate how much it would cost to put Foreign Language in all our Elementary Schools? I think we looked at this last year. *Anne McLaurin*

A1. The projected cost to add foreign language in all elementary schools is approximately \$5.1 million dollars.

Q2. P. 176 – Explain the budget codes and what is covered by these codes? Include specific breakdown of mobile communications. *Debra Goldman*

A2. We removed Telenav (GPS) services, standardized and consolidated plans for cellular devices within Technology Services and the Emergency PushToTalk devices located in each of the schools. We reduced the amount used to order Blackberry devices for the district. This decreases the quantity of replacement devices on hand and will result in longer downtime in the event of a device failure.

Q3. Provide an explanation of what Project Enlightenment is/what it does, how it is funded, and how it will be affected by cuts. *Ron Margiotta*

Provide information on all Pre-K programs that we have. *Anne McLaurin*

A3. Project Enlightenment promotes the optimal development of young children by providing a unique blend of quality services to the Wake County community. Project Enlightenment provides a comprehensive array of early childhood services. The model includes services to: children – birth through kindergarten, teachers – from childcare centers, preschool and kindergarten classrooms, families – of children birth through kindergarten, adults and community groups – involved in the lives of young children. The program also provides: classroom consultation, developmental screenings, demonstration preschool classrooms, parent education, consultation and counseling, a resource center for parents and teachers, training for early childhood. Recently, all of the Ready to Learn Centers throughout WCPSS have been aligned with Project Enlightenment to provide services, counseling and support to parents.

The budget for Project Enlightenment of \$3,468,478.78 includes: local PRC 855 (\$2,302,172.17), legislative appropriation (\$12, 947.40), ECAC Contract (\$80,248.86), Smart Start PRC 602 (\$375,430), Smart Start PRC 603(\$104,375.00), Smart Start PRC 604 (\$123,659.00), Self-Support Funds PRC 743 (\$352,114.54), and additional local PRC 2 (\$117,531.81).

Proposed reductions:

- \$6.5k - Reduction in website and database maintenance and upgrades contract: Alignment of services –This will be provided in-system.
- \$8.7k - Elimination of a contract with a speech language pathologist: Alignment of services - We have been planning to bring this service under related services with special education services. This service will be provided by employee speech language pathologists and by aligning this need under one area with the speech language services coordinated by special education services.
- \$2.5k - Reduction of professional development: This is consistent with system-wide reductions in staff development.
- \$4k - Elimination of printing of a brochure: This brochure and information will be available on line on the website.
- \$6k - Reduction in purchase of new books and computers: Current inventory is sufficient and the project enlightenment computers will be part of the SSS refresh cycle.
- \$3k - Reduction in dollars to replace furniture. The current furniture meets our needs.

Total non-personnel reduction proposed for Project Enlightenment: (\$30,700). This is included as part of the Instructional Services Division (ISD) Non-Personnel Reductions case on pages 162-163 of the Superintendent's Proposed Budget. Total Project Enlightenment operating budget is \$3.5 million. The proposed reductions are in the local budget area. The local budget amount is \$2.4 million. The proposed reduction is less than 1 percent (.009) of their total budget.

Elimination of vacant positions and reduction in force of filled positions will be presented by division at the budget work-session.

Exceptional Children (EC) Pre-School Services is the section of Special Education that provides services to eligible preschool children (ages 3-5). Children are identified through the child find and eligibility criteria established by the state Department of Public Instruction policies and procedures governing programs and services for children with disabilities.

The budget for EC Pre-School Services of \$11,085,426.87 includes: Fund 1 (state) \$4,824,366.66, Fund 2 (local) \$2,526,432.04, Fund 3 (federal grant) \$2,545,063.94, Fund 3 (ARRA federal) \$1,135,145.00 and Fund 7 (grant) \$54,419.23.

Poe's pre-K Program

- The program is tuition based (\$6000 per year)
- The Pre-K Montessori program at Poe has been in place since the institution of the Montessori Magnet Theme at the school (1996).
- The pre-K enrollment is currently full and has been historically full.
- There are five pre-K/Kindergarten classes as the pre-K students are combined with the K students as part of the Montessori model.
- It is a regular-ed program for a general student population, rather than one designed to meet specific learning needs.
- Parents do a magnet application. If interested in the program, they contact G&P to create an application for them, since the child would not be in the system.
- The application is based upon the same magnet selection criteria as other magnets. The accepted families get magnet status and then would complete a magnet intent form to stay in the school for kindergarten.

The **Title 1 Pre-Kindergarten (Pre-K) Program** supports students in acquiring habits, attitudes, knowledge, and skills necessary to make a smooth transition to kindergarten and function as successful members of the school community.

The Title I program in Wake County provides supplementary instructional support in the areas of early intervention, literacy and mathematics. The pre-kindergarten program serves eligible four-year-old children throughout the county. Eligibility for the Title I pre-kindergarten program is based on academic need. The focus is on developmentally appropriate activities that emphasize developing social skills, literacy and mathematics skills and other cognitive learning through exploration and discovery.

Parental involvement is also a critical aspect of the Title I pre-kindergarten program. Parental involvement in pre-kindergarten includes home visits, monthly parent sessions, home/school partnership days and regular communication through newsletters, notes, and parent conferences.

There are a total of 38 Title 1 Pre-K classes serving an average of 15 students per class. 37 are located at school sites and one is at Project Enlightenment.

The budget for 2009-10 Title 1 Pre-K programs is: \$1,369,404 (Title I Basic Program-PRC 50); \$3,393,204 (Title I ARRA-PRC 141); and \$249,500 *More at Four*. *More at Four* provides enhancement funds based on children who are dually qualified for both *More at Four* and Title I Pre-K.



Title I Pre-Kindergarten Program 2009-2010

	SITE	FUNDING	SPECIAL NOTES
1	Aversboro	ARRA	
2	Baileywick	ARRA	
3	Banks Road*	ARRA	Blended Class
4	Barwell Road	ARRA	
5	Brentwood	Program 50 -Basic Title I	
6	Briarcliff	ARRA	
7	Carver	Program 50 -Basic Title I	
8	Combs	ARRA	
9	Creech Road	Program 50 -Basic Title I	
10	Dillard Drive*	ARRA	Blended Class
11	East Garner	ARRA	
12	Forestville	ARRA	
13	Fuquay-Varina	ARRA	
14	Harris Creek	ARRA	
15	Herbert Akins*	ARRA	Blended Class
16	Hilburn	ARRA	
17	Hodge Road	ARRA	
18	Jeffreys Grove*	Program 50 -Basic Title I	Blended Class
19	Joyner*	ARRA	Blended Class
20	Kingswood*	Program 50 -Basic Title I	Blended Class
21	Knightdale	ARRA	
22	Lake Myra-1*	ARRA	Blended Classes
23	Lake Myra-2	Program 50 -Basic Title I	
24	Lynn Road*	Program 50 -Basic Title I	Blended Class
25	Millbrook	ARRA	
26	Powell	ARRA	
27	Project Enlightenment*	Program 50 -Basic Title I	Blended Class
28	River Bend*	ARRA	Blended Class
29	Root	ARRA	
30	Fred E. Smith -1	Program 50 -Basic Title I	
31	Fred E. Smith -2	ARRA	
32	Turner Creek*	ARRA	Blended Class
33	Vance	Program 50 -Basic Title I	
34	Wake Forest	ARRA	
35	Wakelon	Program 50 -Basic Title I	
36	Yates Mill	ARRA	
37	York	ARRA	
38	Zebulon	Program 50 -Basic Title I	
	* Blended Classes		

Q4. Can you give us info on the math coaches funded by the ARRA? *Anne McLaurin*

A4. POSITION DESCRIPTIONS

Coordinating Teacher-Math Coaches

This coordinating teacher will provide professional development, support, and monitoring of the elementary mathematics coaching initiative, leading to the implementation of effective mathematics instruction and greater student success in mathematics. This person will work with approximately 45 elementary math coaches who are supervised by elementary principals. Expectations include increasing parent involvement in their children's mathematics education.

Math Coach (45)

The Title I Math Coach provides intentional and ongoing support for K-5 teachers in the implementation of effective mathematics instruction leading to greater student success in mathematics. This support includes providing assistance to K-5 teachers in implementing NC Standard Course of Study in Mathematics by making connections with district instructional resources and assessments, planning and conducting professional development, and collecting, analyzing and synthesizing data related to the implementation of the math coach initiative.

Literacy Coach (19)

The Title I Literacy Coach provides intentional and ongoing support for K-5 teachers in the implementation of effective literacy instruction leading to greater student success in literacy. This support includes providing assistance to K-5 teachers in implementing NC Standard Course of Study in literacy by making connections with district instructional resources and assessments, planning and conducting professional development, and collecting, analyzing and synthesizing data related to the implementation of the literacy coach initiative.

2009-2010 Budget for Math and Literacy Coaches \$4,684,262

	SCHOOL	Literacy Coach	Math Coach
1	Aversboro	X	X
2	Baileywick		X
3	Barwell Rd	X	X
4	Brentwood	X	X
5	Briarcliff	X	X
6	Bugg	X	X
7	Carver		X
8	Conn	X	X
9	Creech Road	X	X
10	Dillard Dr		X
11	Douglas		X
12	Durant		X
13	East Garner	X	X
14	Forestville		X
15	Fox Road	X	X
16	Fuquay-Varina		X
17	Green		X
18	Hilburn Drive	X	X
19	Hodge Road	X	X
20	Hunter		X
21	Kingswood		X
22	Knightdale		X
23	Lake Myra		X
24	Lead Mine		X
25	Lincoln Heights		X
26	Lockhart		X
27	Lynn Road	X	X
28	Millbrook		X
29	North Ridge		X
30	Poe	X	X
31	Powell		X
32	Reedy Creek	X	X
33	River Bend		X
34	Smith	X	X
35	Stough		X
36	Timber Drive	X	X
37	Vandora Springs		X
38	Wakelon		X
39	Washington		X
40	Wendell	X	X
41	Wildwood Forest		X
42	Wilburn		X
43	Yates Mill Pond		X
44	York	X	X
45	Zebulon	X	X
	Central Services, Coordinating Teacher/Title I Math		X

**Two Literacy Coach Positions are Vacant
All Math Positions are Filled**

Q5. How much money are we providing the Wake Ed Partnership?

Can we please have a break down of any monies? Chris Malone

A5. So far this year we have paid \$3,500 to Wake Ed for Training provided by Joe Peel. We also have written checks from payroll deduction dues and donations of \$4,587.

Last year we paid \$250 in registration fees and \$34,600 for Joe Peel. We also returned 293.54 as a refund of grant funds not spent and had payroll deduction dues and donations of \$9,696.25.

Q6. Regarding Question 25.

I am still looking at the descriptions for Media Specialists and Media Assistants, as they are very close. I have a few more questions regarding this. Are the Media Assistants part of the principal’s clerical allotment? It looks like there are about 100 Media Assistants that are primarily locally funded. Can you tell me how many were converted to clerical staff by principals? Debra Goldman

A6. Yes, media assistants are part of the principal’s clerical allotment. Media assistants are clerical staff that work in the media center. Clerical assistants, guidance assistants, and media assistants are positions on pay grade 18. The positions involve clerical work. The location in the building and type of clerical support determine the position name. Clerical assistants are in the front office. Guidance assistants are in the guidance area. Media assistants are in the media center.

Base allotments:

Traditional Elementary: 44 MOE (12 MOE Lead Secretary, 12 MOE NCWise Data Manager, 10 MOE Media Assistant, 10 MOE Clerical)

Year Round Elementary: 48 MOE (12 MOE Lead Secretary, 12 MOE NCWise Data Manager, 12 MOE Media Assistant, 12 MOE Clerical)

Traditional Middle School: 68 MOE (12 MOE Lead Secretary, 12 MOE NCWise Data Manager, 12 MOE Bookkeeper, 12 MOE Guidance Assistant, 10 MOE Media Assistant, 10 MOE Receptionist)

Year Round Middle School: 72 MOE (12 MOE Lead Secretary, 12 MOE NCWise Data Manager, 12 MOE Bookkeeper, 12 MOE Guidance Assistant, 12 MOE Media Assistant, 12 MOE Receptionist)

High School: 99 MOE (12 MOE Lead Secretary, 12 MOE NCWise Data Manager, 12 MOE Bookkeeper, 12 MOE Registrar, 11 MOE Secretary, 40 MOE Clerical Assistant)

10th Day K-12 Student Membership Adjustments to Base:

Elementary: $\text{Integer}(((K + \text{Grade 1} + \text{Grade 2} + \text{Grade 3} + \text{Grade 4} + \text{Grade 5}) - 500) / 62)$

Middle School: $\text{Integer}(((\text{Grade 6} + \text{Grade 7} + \text{Grade 8}) - 800) / 62)$

High School: $\text{Integer}(((\text{Grade 9} + \text{Grade 10} + \text{Grade 11} + \text{Grade 12}) - 1200) / 62)$

Other:

Due to small size, Longview, Redirection, River Oaks, East Wake School of Health Science, East Wake School of Integrated Technology, and Wake Early College have total allotment of 24 MOE, and Phillips has a base of 30 MOE.

Traditional elementary and middle schools are allotted 10 months of media assistant. Yearround elementary and middle schools are allotted 12 months of media assistant. The Superintendent’s Proposed Budget includes 1,458 months of employment for media assistant as part of the clerical formula

43 year-round elementary schools times 12 months of employment =	516 months of employment
60 traditional elementary schools times 10 months of employment =	600 months of employment
11 year-round middle schools times 12 months of employment =	132 months of employment
21 traditional middle schools times 10 months of employment =	210 months of employment
Total months in Superintendent’s Proposed Budget	1,458 months of employment

Due to the calendar changes at Mills Park ES and MS, and Leesville ES and MS from year round to traditional, there will be a change proposed from the Superintendent’s Proposed Budget to the Board of Education’s Proposed Budget to decrease the total media assistant months by eight months of employment.

In 2009-10, the following conversions have been processed “from” media assistant:

School	MOE's	
	Converted	Description (Converted To)
Baucom ES	(1.00)	.50 MOE Teacher
Brentwood ES	(10.00)	5 MOE Teacher
Carnage MS	(1.50)	1.26 MOE Technology Assistant
Cary ES	(2.00)	1 MOE Teacher
Dillard Drive ES	(2.00)	2 MOE Teacher Assistant
Heritage MS	(3.00)	1.50 MOE Teacher
Kingswood ES	(10.00)	5 MOE Teacher
Knightdale ES	(10.00)	8.40 MOE Technology Assistant
Partnership ES	(10.00)	5 MOE Teacher
West Millbrook MS	(2.00)	1 MOE Teacher
Wiley ES	(10.00)	8.40 MOE Technology Assistant
	<u>(61.50)</u>	

Q7. Regarding Question: 26

Is it possible at this time to tell us the full-time or FTE conversions for employees? Where are the specific areas where gains will occur this coming year? (I understand that some will come from the personnel needed to staff new schools.) I am trying to understand what sort of other staffing is expanding. *Debra Goldman*

A7. WCPSS receives resource allotments from NCDPI in months of employment, not FTEs. WCPSS manages its human resources in terms of months of employment. As a result of receiving allotments from NCDPI in months of employment, having varying contract lengths of 9, 10, 11, and 12 months, and having site-based flexibility for conversions, we do not convert months of employment to full-time equivalents.

As the result of the growth of approximately 3800 students, and assuming existing state funding formulas, we expect increases in staff categories including principal, assistant principal, teachers, instructional support, teacher assistants, and cafeteria workers.

There will be reductions in central services positions from elimination of vacant positions and reduction in force.

Increases and decreases in months of employment are defined in the business cases in the Superintendent’s Proposed Budget. Once the Board of Education makes budget decisions, detailed changes in staffing will be included in a schedule in the Adopted Budget document.

Q8. Regarding Question 30

I would still like more of a breakdown (personnel, operating costs) of Policy, Leadership and Public Relations by account area, (codes 6910 through 6950). I would like further clarification on the total for all things covered under the total budget for the Communications Dept., as it is still unclear to me what the overall Department total is, and how it is broken down. *Debra Goldman*

A8. Salaries and benefits for vacant positions and filled positions that are recommended for elimination have not been subtracted from the 2010-11 detailed account codes at this time.... pending board action.

Here is a breakdown of Policy, Leadership, and Public Relations:

	State	Local	Total
Public Relations and Marketing Services - Communications	\$ -	\$ 1,648,045	\$ 1,648,045
Leadership Services - Area Superintendents	\$ 513,764	\$ 1,125,694	\$ 1,639,458
Leadership Services - Superintendent's Office/Chief of Staff	\$ 181,161	\$ 846,394	\$ 1,027,555
Legal	\$ -	\$ 913,576	\$ 913,576
Internal Audit	\$ -	\$ 684,817	\$ 684,817
Leadership Services - Instructional Services Division/Curriculum and Instruction	\$ 126,969	\$ 488,942	\$ 615,911
Leadership Services - Administrative Services	\$ -	\$ 375,341	\$ 375,341
Leadership Services - Leadership Development	\$ -	\$ 342,037	\$ 342,037
Leadership Services - Evaluation and Research	\$ -	\$ 337,627	\$ 337,627
Leadership Services - Auxiliary Services	\$ 125,044	\$ 141,079	\$ 266,123
Board of Education	\$ -	\$ 242,571	\$ 242,571
Leadership Services - Student Services	\$ 125,789	\$ 106,274	\$ 232,063
Leadership Services - Graduation	\$ -	\$ 175,626	\$ 175,626
Leadership Services - Growth and Facility Planning	\$ -	\$ 161,673	\$ 161,673
External Financial Audit	\$ -	\$ 77,250	\$ 77,250
Leadership Services - Facilities Planning	\$ -	\$ 59,645	\$ 59,645
	<u>\$ 1,072,727</u>	<u>\$ 7,726,591</u>	<u>\$ 8,799,318</u>

	State	Local	Total
Salaries	\$ 874,492	\$ 4,339,007	\$ 5,213,499
Employer Matching Benefits	\$ 198,235	\$ 1,054,663	\$ 1,252,898
Purchased Services	\$ -	\$ 2,084,062	\$ 2,084,062
Supplies and Materials	\$ -	\$ 248,859	\$ 248,859
	<u>\$ 1,072,727</u>	<u>\$ 7,726,591</u>	<u>\$ 8,799,318</u>

Details regarding the Communications Budget:

	State	Local	Total
2 6950 2 112 120 907 Associate Superintendent		\$ 100,032	\$ 100,032
2 6950 2 113 120 907 Director and/or Supervisor		\$ 670,762	\$ 670,762
2 6950 2 181 120 907 Supplement/Supplementary Pay		\$ 26,112	\$ 26,112
2 6950 2 211 120 907 Employer's Matching Social Security Cost		\$ 60,963	\$ 60,963
2 6950 2 221 120 907 Employer's Matching Retirement Cost		\$ 83,755	\$ 83,755
2 6950 2 231 120 907 Employer's Matching Hospitalization Insurance		\$ 51,755	\$ 51,755
2 6950 2 234 120 907 Employer's Matching Dental Cost		\$ 2,468	\$ 2,468
2 6950 9 184 270 907 Longevity Pay		\$ 13,419	\$ 13,419
2 6950 9 211 270 907 Employer's Matching Social Security Cost		\$ 1,027	\$ 1,027
2 6950 9 221 270 907 Employer's Matching Retirement Cost		\$ 1,410	\$ 1,410
2 6950 801 151 120 907 Office Support		\$ 235,255	\$ 235,255
2 6950 801 175 120 907 Skilled Trades		\$ 89,796	\$ 89,796
2 6950 801 211 120 907 Employer's Matching Social Security Cost		\$ 24,866	\$ 24,866
2 6950 801 221 120 907 Employer's Matching Retirement Cost		\$ 34,163	\$ 34,163
2 6950 801 231 120 907 Employer's Matching Hospitalization Insurance		\$ 44,361	\$ 44,361
2 6950 801 234 120 907 Employer's Matching Dental Cost		\$ 2,115	\$ 2,115
2 6950 801 311 120 907 Contracted Services		\$ 83,536	\$ 83,536
2 6950 801 312 120 907 Workshop Expenses/Allowable Travel		\$ 1,800	\$ 1,800
2 6950 801 313 120 907 Advertising Cost		\$ 1,860	\$ 1,860
2 6950 801 314 120 907 Printing and Binding Fees		\$ 72,645	\$ 72,645
2 6950 801 332 120 907 Travel Reimbursement		\$ 7,300	\$ 7,300
2 6950 801 344 120 907 Mobile Communication Costs		\$ 7,820	\$ 7,820
2 6950 801 361 120 907 Membership Dues and Fees		\$ 4,500	\$ 4,500
2 6950 801 411 120 907 Supplies and Materials		\$ 26,325	\$ 26,325
Public Relations and Marketing Services - Communications	\$ -	\$ 1,648,045	\$ 1,648,045

Q9. Regarding Question 36

May we please have a more specific breakdown of personnel and operating expenses for Ancillary Services (by division), Community Services (7100), Nutrition Services (7200) and Adult Services (7300)? *Debra Goldman*

A9.

	State	Local	Federal	Local - Self Supporting (Contracts, Grants, Reimbursed by County)	Enterprise (Tuition, Fees)	Total
Community Services						
ECAC Contract	\$ -	\$ -	\$ -	\$ 22,217	\$ -	\$ 22,217
Athens Library	\$ -	\$ -	\$ -	\$ 154,168	\$ -	\$ 154,168
New Schools Project	\$ -	\$ -	\$ -	\$ 35,646	\$ -	\$ 35,646
Before and After School Care	\$ -	\$ -	\$ -	\$ -	\$ 6,569,842	\$ 6,569,842
Community Schools	\$ -	\$ -	\$ -	\$ -	\$ 5,852,544	\$ 5,852,544
Summer Camp	\$ -	\$ -	\$ -	\$ -	\$ 94,405	\$ 94,405
	\$ -	\$ -	\$ -	\$ 212,031	\$ 12,516,791	\$ 12,728,822
Nutrition Services						
Child Nutrition	\$27,811	\$ -	\$ 21,303,432	\$ -	\$ 22,461,082	\$ 43,792,325
Title I	\$ -	\$ -	\$ 1,500	\$ -	\$ -	\$ 1,500
ESEA Title I School Improvement	\$ -	\$ -	\$ 3,600	\$ -	\$ -	\$ 3,600
	\$27,811	\$ -	\$ 21,308,532	\$ -	\$ 22,461,082	\$ 43,797,425
Adult Services						
Positions Reimbursed by Peace College	\$ -	\$ -	\$ -	\$ 99,424	\$ -	\$ 99,424
Community Schools	\$ -	\$ -	\$ -	\$ -	\$ 333,453	\$ 333,453
Risk Management	\$ -	\$4,263	\$ -	\$ -	\$ -	\$ 4,263
	\$ -	\$4,263	\$ -	\$ 99,424	\$ 333,453	\$ 437,140
Total	\$27,811	\$4,263	\$ 21,308,532	\$ 311,455	\$ 35,311,326	\$ 56,963,387

	State	Local	Federal	Local - Self Supporting (Contracts, Grants, Reimbursed by County)	Enterprise (Tuition, Fees)	Total
Community Services						
Salaries	\$ -	\$ -	\$ -	\$ 138,662	\$ 3,891,816	\$ 4,030,478
Employer's Social Security Cost	\$ -	\$ -	\$ -	\$ 36,723	\$ 744,367	\$ 781,090
Purchased Services	\$ -	\$ -	\$ -	\$ 1,000	\$ 2,404,031	\$ 2,405,031
Supplies and Materials	\$ -	\$ -	\$ -	\$ 35,646	\$ 5,378,128	\$ 5,413,774
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ 98,449	\$ 98,449
	\$ -	\$ -	\$ -	\$ 212,031	\$ 12,516,791	\$ 12,728,822
Nutrition Services						
Salaries	\$23,537	\$ -	\$ 722,980	\$ -	\$ 15,682,204	\$ 16,428,721
Employer Matching Benefits	\$ 4,274	\$ -	\$ 131,293	\$ -	\$ 6,778,878	\$ 6,914,445
Purchased Services	\$ -	\$ -	\$ 1,672,600	\$ -	\$ -	\$ 1,672,600
Supplies and Materials	\$ -	\$ -	\$ 18,781,659	\$ -	\$ -	\$ 18,781,659
	\$27,811	\$ -	\$ 21,308,532	\$ -	\$ 22,461,082	\$ 43,797,425
Adult Services						
Salaries	\$ -	\$ -	\$ -	\$ 79,773	\$ 201,666	\$ 281,439
Employer Matching Benefits	\$ -	\$ -	\$ -	\$ 19,651	\$ 41,787	\$ 61,438
Purchased Services	\$ -	\$4,263	\$ -	\$ -	\$ 90,000	\$ 94,263
	\$ -	\$4,263	\$ -	\$ 99,424	\$ 333,453	\$ 437,140
Total	\$27,811	\$4,263	\$ 21,308,532	\$ 311,455	\$ 35,311,326	\$ 56,963,387